

Manager Communication Guide



Purpose of This Guide

As a manager, you're often the first person employees turn to when life gets complicated. The Ida Koran program is here to help — and you play an important role in connecting employees to the support they need. Use this guide to help you:

- Spread the word Let your team know this program exists.
- Encourage action Urge employees to apply if they might qualify.
- Set expectations Share the facts without making promises.

Real impact, real support

Over the past five years, the program has delivered

\$9.6 million

in Academic and Hardship Assistance.

The Program at a Glance

Founded by Ecolab's first employee, the Ida Koran Program has been helping employees, retirees, and their families for decades. Support comes in two ways:



Academic Assistance

Financial support for post-secondary education of dependent children of employees and retirees.

- Scholarships and/or low-interest loans, amounts based on need
- Awards range from \$2,000-\$10,000, renewable for up to 3 years
- Covers undergraduate, trade, vocational, or technical programs

Applications accepted October -February

Awards announced in May.

Funds distributed August - December.



Financial relief when unexpected challenges create urgent need.

- · Grants or low-interest loans, amounts based on need
- Covers events like serious illness, funeral costs, medical emergencies, natural disasters, and temporary food/shelter
- Confidential only the program administrator sees applicant names

Applications accepted year round

Typical review time ~2 weeks.

^{*}For more information on who is eligible or what is considered a qualifying event, reference our Eligibility Infographic.



Who Can Apply

The Ida Koran program is not an employee benefit. It is a resource for employees and retirees facing unplanned events.

ELIGIBILITY BASICS

- At least 12 months of service (employee or retiree)
- Demonstrated financial need
- Applicants are expected to explore other resources first (savings, loans, family support)

Key takeaway:

Not everyone will qualify, but encourage those who may be eligible to apply.

Role of the Manager



Do:

- Share program details
- Encourage applications when appropriate
- Direct questions to the program administrator



- Present the program as a quaranteed benefit
- · Promise outcomes or imply influence
- Ask to see applications or private details



Applications



Visit idakorantrust.org or scan the QR code:





Upload required documents (e.g., invoices, proof of income).



Anonymized applications are reviewed by an employee committee and finalized by the board of trustees. Managers are not involved in award decisions.



Questions?

Contact Sue Mortensen at sue.mortensen@ecolab.com or +1-651-250-2392.

What to Say (and Not Say)

What if I'm not sure if I qualify for assistance?

Approvals depend on eligibility and need. Encourage them to apply, but don't make promises.

Can you review my application?

Offer support, but don't edit or influence their submission.

Will anyone know if I apply?

All applications are kept confidential. The review committee and board of trustees will see anonymized details.

How much support will I receive?

Let them know it depends on their situation and level of need - but don't speculate or estimate amounts.